# The Role of a Hospitalist in Labor and Delivery in Reducing Medicolegal Liability

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## Learning Objectives

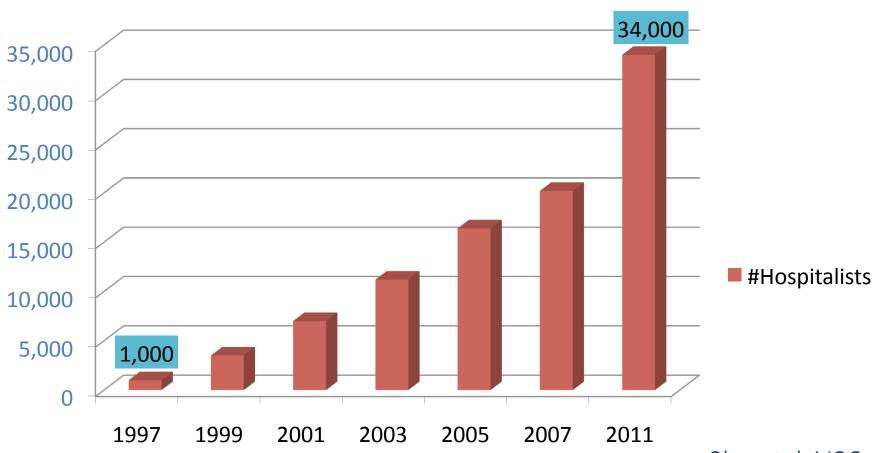
- Review the hospitalist's role in L&D to prevent medical errors and adverse outcomes.
- Review the medical literature involving OB hospitalists and their effect on perinatal outcomes.
- Discuss the relationship OB hospitalists have with other perinatal care specialists.

## The "ist" Explosion

- Hospitalist 1996
- **Laborist** 2003
- Intensivist
- Surgicalist
- Nocturnist
- Weekendist
- Specialty Hospitalists

## Growth of Hospitalists in Medicine North America, 1997-2011

## 34X growth since 1997



## **Driving Forces- Physicians**

- Increasing complexity of hospital practice
- Graduating physicians prefer employment (and increasingly, existing physicians)
- Divergent skill sets
- Deteriorating clinical revenues
- Those who do something repetitively do it better
- Lifestyle

## **Driving Forces- Hospitals**

- Recruiting/retaining physicians
- ED coverage/ EMTALA compliance risks
- Decreasing physician participation in hospital affairs
- Integration for new financial reimbursement models
  - Accountable care organizations
  - Bundled payments

#### **Laborist - Definition**

- Board certified OB/GYN
- Typically an experienced provider with a variety of skills.
- Always physically present in hospital
  - primarily in L&D
- Typically provide ED GYN coverage
- Supported by ACOG and Society for MFM

## History

- Laborist = pre 1990's OB residents
  - Supervised by phone
- All resident activities in labor and delivery must be supervised by an attending physician who is physically present
  - Required by the ACGME and the RRC

#### Laborist Trends in America

- Generally programs begin with part-time coverage but move to 24 hr coverage.
- Urban hospitals performing > 1000 deliveries per year
- Scope of practice and responsibilities vary:
  - Emergency OB care
  - Management of unassigned patients
  - Surgical assistance
  - Perinatology extender
  - Allow private OBs to sign out to cover nights, weekends or vacations.

#### Laborists – The Motivation

- Review of perinatal claims between 2000-2005 showed that 70% of claims involved substandard care.
- Payments in
  - 85% of these cases involved fetal monitoring
  - 16% maternal injury
  - 80% involved VBAC
  - 54% of those that were shoulder dystocia cases were avoidable

#### Laborists – The Motivation

More than half of hospital litigation costs might be avoided if physician practice included:

- Delivery in a facility with 24 hr. in-house obstetric coverage
- Adherence to published high-risk medication protocols
- A more conservative approach to VBAC
- Use of more comprehensive standardized procedure notes in cases of shoulder dystocia.

## Metro Traffic Jam



## Rural Traffic Jam



#### Laborists Prevent and Treat Emergencies

- Decrease the chance for precipitous deliveries when patient's physician is in transit
- Rescue babies during emergent deliveries (e.g. abruption, uterine rupture, cord prolapse etc.)
- Act as a liaison between nurses and physicians when there is concern about a potential unsafe practice
- Emergency call coverage for patients without physicians

How many drinks did you have while on call?



# Correlation Between Cognitive Performance With Sleep Deprivation and Ethanol Intoxication

Sleep Deprivation (hr)	Functional Serum Ethanol Level (%)
17 -19	0.05
19 - 21	0.08
24	0.10

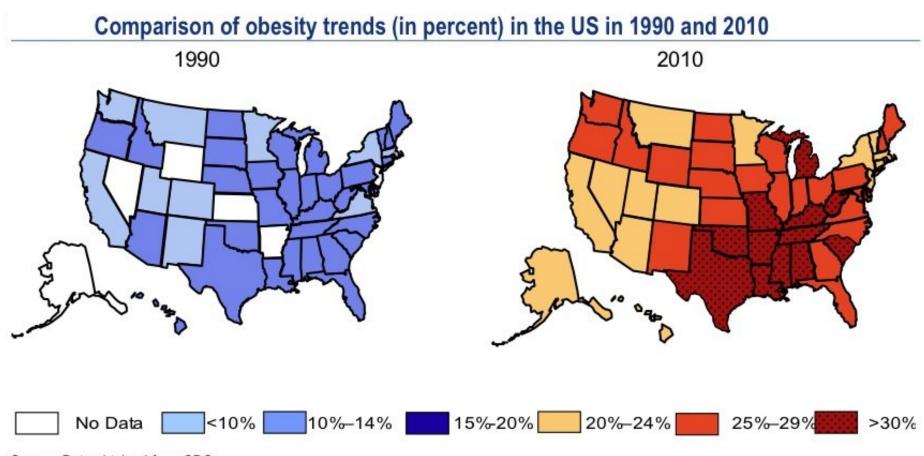
#### **Obstetrical Practice**

- Larger OB groups
- Call is less frequent <u>BUT</u>
  - Cover more deliveries on call
  - More post op, post delivery patients
  - The inevitable "2 at once"
- Covering more than one hospital

## **OB Group Size and Work Load**

		OB Group n = 3	
Deliveries/OB Per Year	100	150	200
Deliveries / Call	0.8	1.2	1.6
		OB Group n = 8	
Deliveries/OB Per Year	100	150	200
Deliveries / Call	2.2	3.3	4.4 (2.75 X)

## **Obesity Trends\*Among U.S. Adults**



Source: Data obtained from CDC

\*BMI ≥30

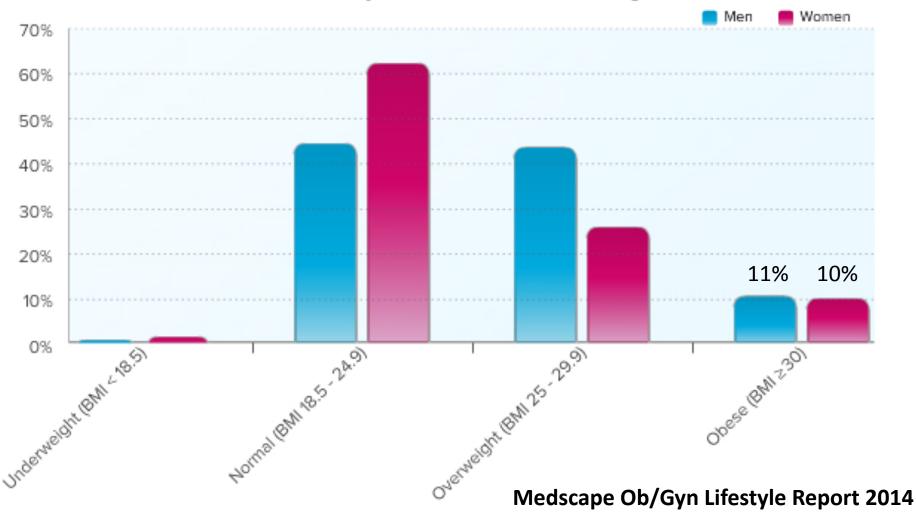
## Even the thin ones are bigger



## In a 2013 report on obesity from the CDC, the overall current prevalence rate of obesity in the USA is 35%

http://www.cdc.gov/nchs/data/databriefs/db131.htm





## What if 3 a.m. and active labor?

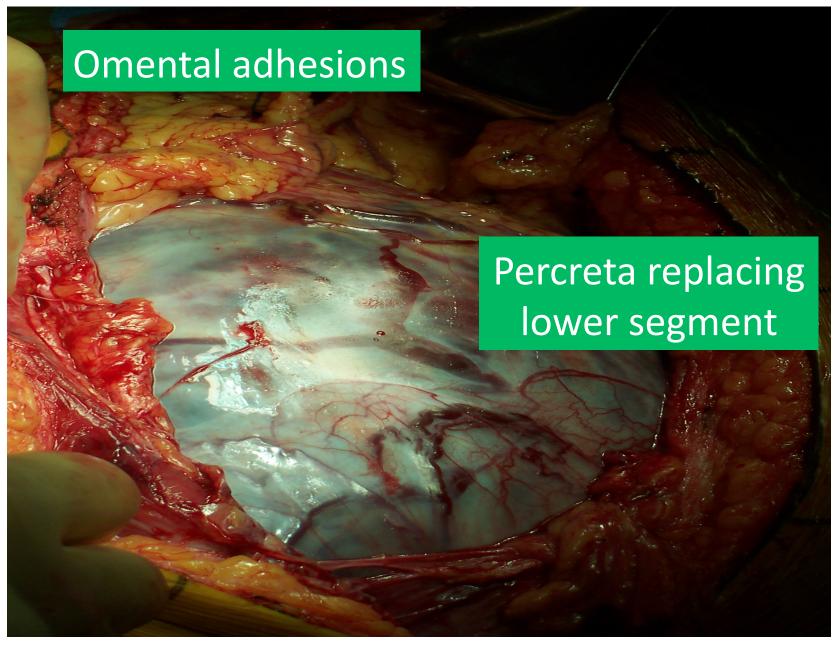
Lean OB, Super Obese BMI patient



## How about a little help?



## How about a little help?



## New RN Grads on Night Shift

- Least experience
  - FHR tracing
  - Medications and dosing
  - Dysfunctional labor
  - OB emergencies
- The Dumping ground
  - The patient no one else wants
- Easily intimidated
  - "Don't call until it's ready to come out in 1 push"

#### **Laborist Models**

- Employed Laborist
- Contract with medical practices to provide laborist coverage
  - Part-time laborist
  - Teaching laborist
  - MFM extender
- Multiple companies that will provide and run a laborist program

## Laborists and the Obstetric MSE

- EMTALA requires a
   Medical Screening Exam
   prior to discharge
- KY BN statute does not credential RNs to perform MSE
- Laborists are present to perform MSE and discharge patients
- Improves compliance

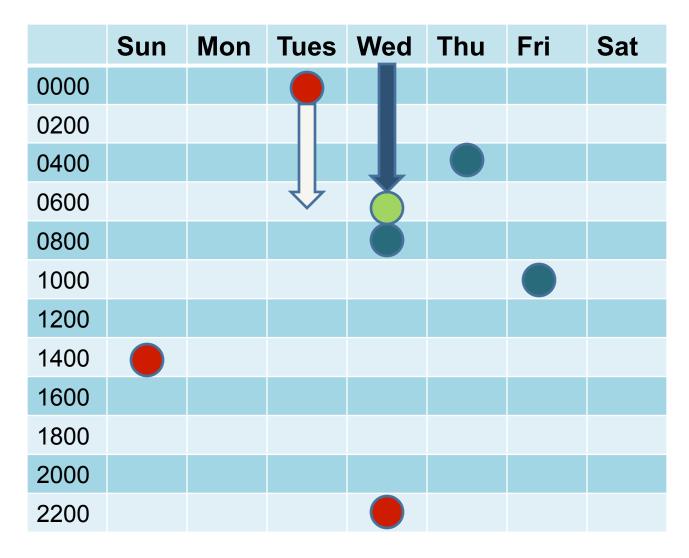
 Reduces wait time and overcrowding



#### Perinatal Outcomes

Retrospective database evaluation of 3 types of practices

- No laborist,
- 24 hour laborist coverage by community staff
- 24 hour coverage by full-time laborist team
- Primiparous patients <u>></u>37 weeks
- Significant reduction in C/S seen with full-time laborist team as compared to the no laborist and community laborist groups
  - 27.5% reduction
  - "Implementation of a full-time laborist program is associated with a substantial reduction in cesarean section rate."

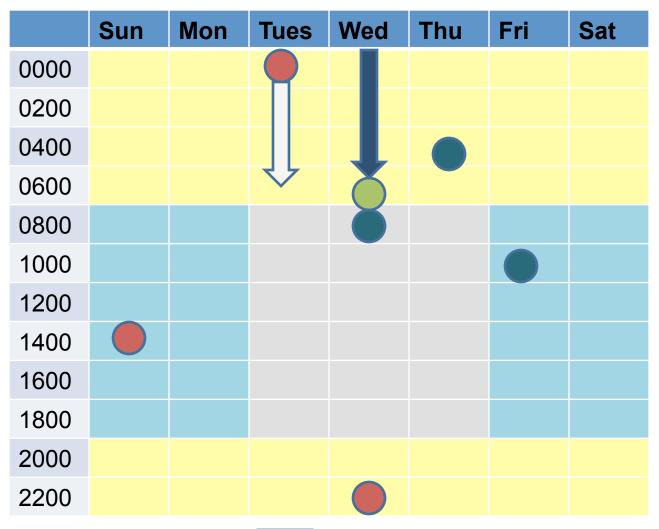




BHLEX: 5 of 7 SAE's from 2002-2009 occurred at night or on the weekends.

#### The Risk Case

- BHLEX average attorney fees and expenses for litigated birth injury cases that have resolved since 2002 is approximately \$200,000 per case.
- BHLEX has paid \$750,000 in indemnity for birth injury incidents occurring since 2002.
- The Kentucky average verdict for a birth injury case since 2002 is \$5,860,243.
- Newborn brain injury verdicts have brought more than \$33 million.



= Laborist Coverage = Additional Coverage added

## Outcomes: No New Serious Adverse Events

(2002-2013)



## Benefits - BHLEX

- Continuous MD availability in L&D for:
  - Emergency management
    - Review FHR tracings, questionable patterns
    - Ultrasound for uncertain presentation
    - Initiate a stat C-Section while primary OB en route
  - Continuous/Dual coverage TOLAC / VBAC
- Since inception of the program, BHLEX has a greater than 25% increase in patient referrals.

#### Additional Benefits - BHLEX

- Physician at career transition
  - Delay dropping OB
- New residency grad
  - Provide supervision / guidance
- BHLEX has achieved 100% benchmark of no elective inductions before 39 weeks

## Choosing the Right Laborists

- Expert communicator
- Service oriented, able to quickly bond with new patients
- Able to collaborate, respond to needs of team
- Professional, diplomatic, tactful
- Experienced
- Decision-making skills
- Able to manage emergent situations
- Set example of best-care practices



#### Conclusion: The Laborists

- Cost-effective tool in reducing risk
- Providing quality services to patients
- Providing valuable support services to obstetrical providers
- Improving nursing quality
- Desirable in recruiting new obstetricians



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